

Forecasted Surplus (Deficit) for 2016 Forecast and 2017 Budget

Income Statement	2016 Budget		2016 Est vs. 2016 Budget		2017 Budget vs. 2016 Budget		Revenues:
	2016 Budget	2016 Forecast	2017 Budget	Favourable (Unfavourable)	Favourable (Unfavourable)		
Revenue							
100 Taxation	10,928,396	10,977,159	\$10,932,313	48,762	3,916	400	Fees and Charges
400 Fees and Charges	4,776,652	4,795,854	\$4,702,450	19,202	(74,202)	400	Fees and Charges
500 Own Sources	5,096,595	5,234,066	\$5,225,398	137,471	128,803	500	Own Sources
760 From Reserves	20,000	141,778	\$255,638	121,778	235,638		
800 Grants	3,338,102	3,322,503	\$2,274,098	(15,599)	(1,064,004)	800	Grants
930 From Other Operating	28,800	32,313	\$28,800	3,513	0	760	From Reserves
960 Internal Recovery	1,579,286	1,202,617	\$1,214,896	(376,669)	(364,390)	930	From Other Operating
990 Other Revenue	11,030	10,630	\$11,030	(400)	0	960	Internal Recovery
	Total Revenue	25,778,861	25,716,919	24,644,622	(61,941)	(1,134,239)	Other Revenue
Expenditure							
100 Personnel	7,020,700	6,992,210	\$6,755,389	28,489	265,311	100	Personnel
200 Services	4,274,769	4,411,399	\$3,817,691	(136,630)	457,078	200	Services
300 Government Services	1,875,272	1,700,982	\$1,812,758	174,290	62,514	300	Government Services
500 Goods and Materials	2,331,162	2,171,536	\$2,430,407	159,625	(99,246)		
700 Transfers and Grants to Others	3,222,483	3,284,079	\$3,181,547	(61,596)	40,936	500	Goods and Materials
760 To Reserves	2,244,366	2,716,863	\$2,445,946	(472,497)	(201,580)	700	Transfers and Grants to Others
800,900 Depreciation, Bad Debt Expense	4,132,431	4,063,759	\$4,052,431	68,672	80,000	760	To Reserves
830 Debenture Interest	1,339,828	1,309,963	\$1,216,544	29,865	123,284	762	To Capital
960 Internal Recovery	1,579,314	1,202,618	\$1,214,896	376,696	364,416	800,900	Other Financial
	Total Expenses	26,020,324	27,853,410	26,927,610	166,915	1,092,715	Debenture Debt Payment
	Surplus (Deficit)	(2,241,463)	(2,136,490)	(2,282,988)	104,973	(41,525)	830 Internal Recovery
	Reverse Depreciation Expense	4,023,931	4,023,931	4,023,931			Internal allocation of costs between TOSL Cost Centres
Cash Available for Debt Principle Paydowns							
	1,782,468	1,887,441	1,740,943				
Debt Principle Paydowns:							
67 Government Building	(1,240,246)	(1,240,246)	(1,299,648)	(0)	(59,402)		
32 Streets	(70,246)	(70,246)	(73,276)	(0)	(3,030)		
23 Fire	(31,592)	(31,592)	(32,704)	(0)	(1,112)		
Includes debenture for 24 Legacy Building	(86,303)	-	-	86,303	86,303		
12 Administration	(64,760)	(35,456)	(35,456)	29,304	29,304		
41 Water Lines	(186,984)	(186,984)	(194,003)	0	(7,019)		
72 Field House	(102,336)	(102,336)	(105,857)	(0)	(3,521)		
	Total Debt Principle Paydowns	(1,782,467)	(1,666,662)	(1,740,943)	115,606	41,525	
	Forecasted "Cash" Surplus (Deficit)	0	220,579	0		(0)	

Town of Slave Lake
2017 Operating Budget

By Function

Function	Revenue			Expenditure			Net Revenue / (Net Expense)					
	2016 Budget	2017 Budget	Increase (Decrease)	% 2017 over 2016	2016 Budget	2017 Budget	(Increase) Decrease	% 2017 over 2016	2016 Budget	2017 Budget	Increase (Decrease)	% 2017 over 2016
11 Legislative (Council)	\$0	\$0	\$0	0%	\$239,180	\$231,004	\$8,176	97%	(\$239,180)	(\$231,004)	\$8,176	
12 Administration	\$532,967	\$465,655	(\$67,312)	87%	\$3,170,534	\$3,127,180	\$43,354	99%	(\$2,637,567)	(\$2,661,125)	(\$2,637,567)	
21 Police	\$468,979	\$360,979	(\$108,000)	77%	\$2,030,219	\$2,017,137	\$13,082	99%	(\$1,561,240)	(\$1,656,158)	(\$1,561,240)	
23 Fire	\$555,688	\$621,030	\$65,362	112%	\$1,241,672	\$1,262,206	(\$43,057)	103%	(\$588,603)	(\$663,399)	(\$588,603)	
24 Disaster Services	\$719,217	\$560,273	(\$158,944)	76%	\$753,982	\$750,463	\$162,819	76%	(\$1,235,761)	(\$1,181,180)	\$1,235,761	
27 Community Enforcement	\$451,899	\$424,136	(\$27,663)	69%	\$507,576	\$576,347	(\$569)	106%	(\$143,612)	(\$154,951)	(\$143,612)	
32 Common Services	\$771,368	\$727,163	(\$44,205)	94%	\$3,987,512	\$3,983,541	\$3,971	100%	(\$2,126,144)	(\$2,255,378)	(\$2,126,144)	
33 Airport	\$0	\$0	\$0	0%	\$100,000	\$100,000	\$0	100%	(\$100,000)	(\$100,000)	\$0	
41 Water Services	\$2,127,757	\$2,134,169	\$6,412	100%	\$2,693,221	\$2,726,893	(\$33,672)	101%	(\$565,464)	(\$592,724)	(\$565,464)	
42 Wastewater Services	\$1,205,542	\$1,210,520	\$4,978	100%	\$1,545,217	\$1,594,341	(\$49,124)	103%	(\$339,675)	(\$383,820)	(\$44,145)	
43 Garbage Services	\$549,509	\$481,136	(\$68,373)	88%	\$551,471	\$481,136	\$70,335	87%	(\$1,962)	\$0	(\$1,962)	
51 Family and Community Support	\$671,748	\$375,907	(\$295,841)	56%	\$755,147	\$449,422	\$306,725	59%	(\$63,399)	(\$72,515)	(\$63,399)	
52 Day Care	\$0	\$0	\$0	0%	\$0	\$6,000	(\$6,000)	100%	(\$6,000)	\$0	(\$6,000)	
56 Cemetery	\$18,853	\$16,512	(\$2,341)	88%	\$45,957	\$33,217	\$12,739	72%	(\$27,103)	(\$16,705)	(\$27,103)	
61 Planning	\$91,380	\$91,380	\$0	100%	\$435,182	\$325,453	\$109,729	75%	(\$343,802)	(\$234,073)	(\$343,802)	
62 Economic Development	\$140,126	\$144,437	\$4,311	103%	\$144,126	\$144,437	(\$4,311)	103%	(\$1,828,457)	(\$2,087,517)	(\$1,828,457)	
66 Land Development	\$464,124	\$464,124	\$0	100%	\$464,124	\$464,124	\$0	100%	(\$0)	(\$0)	(\$0)	
67 Commercial Properties	\$2,841,280	\$2,856,940	\$15,660	101%	\$1,692,187	\$1,641,155	\$51,032	97%	\$1,149,093	\$1,215,785	\$66,692	
69 Community Services	\$184,814	\$119,864	(\$64,950)	65%	\$435,407	\$428,410	\$6,996	98%	(\$260,593)	(\$308,547)	(\$260,593)	
71 Recreation Programs	\$193,522	\$88,338	(\$105,185)	46%	\$260,097	\$197,060	\$63,038	76%	(\$66,575)	(\$108,722)	(\$66,575)	
72 Parks and Recreation	\$1,113,346	\$869,600	(\$243,746)	78%	\$2,941,804	\$2,957,118	(\$15,314)	101%	(\$1,828,457)	(\$2,087,517)	(\$1,828,457)	
74 Library	\$0	\$61,369	\$61,369	0%	\$309,792	\$309,792	\$0	100%	(\$309,792)	(\$248,423)	\$61,369	
78 Legacy	\$0	\$12,000	\$12,000	100%	\$0	\$12,000	(\$12,000)	100%	(\$12,000)	\$0	\$0	
00 Property Taxation	\$10,821,505	\$11,111,024	\$289,519	103%	\$3,084,843	\$3,081,147	\$3,696	100%	\$7,736,662	\$8,029,877	\$293,215	
00 General Revenue	\$1,875,286	\$1,450,805	(\$424,481)	77%	\$567,769	\$186,504	\$381,265	33%	\$1,307,517	\$1,264,302	(\$43,216)	
	\$25,778,861	\$24,644,622	(\$1,134,239)	96%	\$28,020,324	26,927,610	1,092,715	96%	(\$2,241,463)	(\$2,282,988)	(\$41,525)	
	\$25,778,871	\$24,644,622	(\$1,134,249)		\$28,020,324	26,927,610	1,092,715		(\$2,241,463)	(\$2,282,988)	(\$41,525)	
Summary by Directorate												
Police (RCMP)	468,979	360,979	(\$108,000)	(23.03%)	2,030,219	2,017,137	13,082	0.64%	(1,561,240)	(1,656,158)	(94,918)	
Fire	555,688	621,030	\$65,362	11.76%	1,241,672	1,284,729	(43,057)	(3.47%)	(666,003)	(663,699)	22,304	
General Revenue	1,875,286	1,450,805	(\$424,481)	(22.04%)	567,769	186,504	381,265	67.15%	1,307,517	1,264,302	(43,216)	
Property Taxation	10,821,505	11,111,024	\$289,519	2.68%	3,084,843	3,081,147	3,696	0.12%	7,736,662	8,029,877	293,215	
	13,721,438	13,543,839	(\$177,600)	(1.29%)	\$6,924,802	\$6,569,517	\$354,885	5.13%	\$6,796,936	\$6,974,322	\$177,386	
Community Services												
Operations	5,436,579	4,793,414	(\$63,166)	(11.83%)	6,970,215	6,566,304	405,911	5.82%	(1,533,636)	(1,770,890)	(23,755)	
Utilities	3,882,808	3,825,825	(\$56,983)	(1.47%)	4,789,909	4,802,369	(12,460)	(0.26%)	(907,101)	(976,544)	(69,443)	
Legislative, Administration, Recovery	1,392,310	1,182,365	(\$209,945)	(15.94%)	4,402,922	4,185,084	229,838	5.22%	(3,010,613)	(3,002,719)	7,894	
Planning & Development	555,504	555,504	0	0.00%	899,306	789,577	109,729	12.20%	(343,803)	(234,074)	109,729	
	25,778,861	24,644,622	(\$1,134,239)	(4.45%)	28,020,324	26,927,610	1,092,715	3.94%	(2,241,463)	(\$2,282,988)	(41,525)	